

BENDIX® RELINE SHOE PROGRAM **Backgrounder**

In early 2005, Bendix Spicer Foundation Brake LLC formed a strategic alliance with Gorilla Brake & Components Inc., an Ontario, Canada-based state-of-the-art brake shoe reliner. With a focus on new and remanufactured brake shoes and kits, and a complementary set of capabilities, the alliance serves as a catalyst for significant and sustained business growth for relined shoes for both organizations. Together, we are poised to become a strong and growing force in the reline shoe market.

What makes this a good partnership?

Experience, quality and practical application. The management team at Gorilla Brake brings over 100 years of combined industry experience in manufacturing the highest quality reline shoes available today. Bendix Spicer Foundation Brake provides extensive R&D and technological capabilities, global sourcing and an extensive, high-performing distribution network. This strong combination of skill, resources and capabilities enables us to pursue a variety of strategic opportunities, including private label programs with select customers and channel partners.

What does this alliance mean for Bendix Spicer Foundation Brake and Gorilla Brake?

There is real and significant growth potential in the wheel-end segment of the commercial vehicle market. Forging the alliance is a strong step in our respective long-term business growth goals. In addition, the alliance provides an exceptional opportunity to more effectively serve the needs of the North American aftermarket customer base. With the ability to offer top quality, high-performing shoes, kits and bulk lining, the alliance brings even greater balance to the evolving menu of wheel-end products from Bendix Spicer Foundation Brake.

The reline manufacturing process. Quality from all the way down the line.

Gorilla Brake's high quality product is the result of reline operations that adhere to the rigorous, continuous improvement Six Sigma-based quality standards shared by both organizations. Brake shoes are remanufactured, not just relined, restoring them to original OEM geometry to prevent brake friction block cracking and significantly extending lining life. Specific manufacturing standards to which Gorilla Brake adheres include:

- **Brake shoe coining** – Gorilla Brake operates two 1,000-ton hydraulic coining presses that ensure that every shoe table that leaves the facility is re-coined to the exact OE radius and tolerance specifications of a new brake shoe.
- **Advanced paint coating process** – This assures that all exposed and covered core surfaces are properly treated, offering the highest degree of rust inhibiting protection in the industry. This process successfully combats the ill effects of shoe rust jacking, which is a leading contributor to core deterioration and poor brake performance in Northern climates.
- **Precision riveting** – This ensures correct lining attachment and tightness for maximum lining service life.
- **Unparalleled quality control** – Company-wide commitment to quality control and inspection at every step of the remanufacturing process.

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